# Memorial Medical Center A Component Unit of Calhoun County, Texas

**Independent Auditor's Report and Financial Statements** 

December 31, 2024 and 2023

# Memorial Medical Center A Component Unit of Calhoun County, Texas Contents December 31, 2024 and 2023

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# **Independent Auditor's Report**

Board of Managers Memorial Medical Center Port Lavaca. Texas

### **Report on the Audit of the Financial Statements**

### **Opinion**

We have audited the financial statements of the Memorial Medical Center, a component unit of Calhoun County, Texas, as of and for the years ended December 31, 2024 and 2023, and the related notes to the financial statements, which collectively comprise Memorial Medical Center's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the financial position of Memorial Medical Center, as of December 31, 2024 and 2023, and the changes in financial position and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are required to be independent of Memorial Medical Center, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Memorial Medical Center's ability to continue as a going concern for 12 months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

# Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, and design and perform audit procedures responsive to those risks. Such procedures
  include examining, on a test basis, evidence regarding the amounts and disclosures in the financial
  statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
  that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
  effectiveness of Memorial Medical Center's internal control. Accordingly, no such opinion is
  expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Memorial Medical Center's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and pension information be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Forvis Mazars, LLP

Houston, Texas June 30, 2025 Memorial Medical Center A Component Unit of Calhoun County, Texas Management's Discussion and Analysis December 31, 2024 and 2023

#### Introduction

This management's discussion and analysis of the financial performance of Memorial Medical Center (Medical Center) provides an overview of the Medical Center's financial activities for the years ended December 31, 2024 and 2023. It should be read in conjunction with the accompanying financial statements of the Medical Center. Unless otherwise indicated, amounts are rounded to the nearest thousand.

### **Financial Highlights**

- Cash increased in 2024 by \$2,215,000, or 35%, and increased in 2023 by \$395,000, or 7%.
- The Medical Center's net position decreased in 2024 by \$1,430,000, or 9%, and decreased in 2023 by \$1,504,000, or 8%.
- The Medical Center reported an operating loss in 2024 of \$1,895,000 and an operating loss in 2023 of \$3,218,000. The operating loss in 2024 decreased by \$1,322,000, or 41%, from the operating loss reported in 2023. The operating loss in 2023 increased by \$1,835,000, or 133%, from the operating loss reported in 2022.
- Net nonoperating revenues decreased by \$1,412,000 in 2024 compared to 2023 and decreased by \$1,504,000 in 2023 compared to 2022.

### **Using This Annual Report**

The Medical Center's financial statements consist of three statements—a balance sheet; a statement of revenues, expenses and changes in net position; and a statement of cash flows. These statements provide information about the activities of the Medical Center, including resources held by the Medical Center but restricted for specific purposes by creditors, contributors, grantors, or enabling legislation. The Medical Center is accounted for as a business-type activity and presents its financial statements using the economic resources measurement focus and the accrual basis of accounting.

#### The Balance Sheet and Statement of Revenues, Expenses and Changes in Net Position

One of the most important questions asked about any medical center's finances is "Is the medical center as a whole better or worse off as a result of the year's activities?". The balance sheet and the statement of revenues, expenses and changes in net position report information about the Medical Center's resources and its activities in a way that helps answer this question. These statements include all restricted and unrestricted assets and all liabilities and all deferred inflows and outflows of resources using the accrual basis of accounting. Using the accrual basis of accounting means that all of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the Medical Center's net position and changes in it. The Medical Center's total net position—the difference between assets and liabilities and deferred inflows and outflows of resources—is one measure of the Medical Center's financial health or financial position. Over time, increases or decreases in the Medical Center's net position are an indicator of whether its financial health is improving or deteriorating. Other nonfinancial factors, such as changes in the Medical Center's patient base, changes in legislation and regulations, measures of the quantity and quality of services provided to its patients, and local economic factors should also be considered to assess the overall financial health of the Medical Center.

(Continued)

#### The Statement of Cash Flows

The statement of cash flows reports cash receipts, cash payments, and net changes in cash resulting from four defined types of activities. It provides answers to such questions as where did cash come from, what was cash used for, and what was the change in cash during the reporting period.

#### The Medical Center's Net Position

The Medical Center's net position is the difference between its assets, liabilities, and deferred inflows and outflows of resources reported in the balance sheets. The Medical Center's net position decreased by \$1,430,000, or 9%, in 2024 and decreased by \$1,504,000, or 8%, in 2023, as shown in Table 1.

Table 1: Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources, and Net Position

	2024		2023		2022
ASSETS AND DEFERRED OUTFLOWS OF		•			
RESOURCES					
Assets					
Patient accounts receivable, net	\$ 3,083,874	\$	3,555,919	\$	2,920,203
Nursing home resident receivable, net	17,005,830		14,672,862		17,274,082
Other current assets	16,692,580		16,135,788		17,147,834
Capital assets, net	6,027,135		6,560,736		7,011,955
Lease assets, net	7,550		52,848		98,146
Net pension asset	 			-	4,082,805
Total Assets	42,816,969		40,978,153		48,535,025
Deferred Outflows of Resources	 1,823,986		2,919,509		2,524,049
Total Assets and Deferred Outflows of					
Resources	\$ 44,640,955	\$	43,897,662	\$	51,059,074

(Continued)

		2024 2023		2022		
LIABILITIES, DEFERRED INFLOWS OF						
RESOURCES, AND NET POSITION						
Liabilities						
Current liabilities	\$	28,284,890	\$	23,791,285	\$	25,626,292
Long-term portion of lease liabilities		-		-		58,419
Finance purchase agreements						
and long-term debt		-		-		98,820
Net pension liability		933,623		3,296,165		-
		_	•		•	_
Total Liabilities		29,218,513		27,087,450		25,783,531
Deferred Inflows of Resources		71,407		28,917	•	6,990,595
Net Position						
Restricted – expended for pension		_		-		4,082,805
Net investment in capital assets		5,983,253		6,401,444		6,907,287
Unrestricted		9,367,782		10,379,851		7,294,856
<b>5</b> 55515	-	5,551,152				.,,
Total Net Position		15,351,035		16,781,295		18,284,948
						, , -
Total Liabilities, Deferred Inflows of						
Resources, and Net Position	\$	44,640,955	\$	43,897,662	\$	51,059,074
•						

The most significant change in the Medical Center's financial position during 2024 was an increase in current liabilities of approximately \$2,131,000 as of December 31, 2024 as compared to December 31, 2023. In addition, the Medical Center received an additional \$1,900,000 from proceeds on the non-interest bearing line of credit with Calhoun County (County) during 2024.

The most significant change in the Medical Center's financial position during 2023 was a decrease in the net pension asset of approximately \$4,083,000 as of December 31, 2022 to a net pension liability of approximately \$3,296,000 as of December 31, 2023. In addition, the Medical Center made payments of \$900,000 on the non-interest bearing line of credit with Calhoun County (County).

#### Operating Results and Changes in the Medical Center's Net Position

In 2024, the Medical Center's net position decreased by \$1,430,000, or 9%, as shown in Table 2. The Medical Center's net position decreased by \$1,504,000, or 8%, in 2023 and increased by \$2,214,000, or 14% in 2022.

(Continued)

Table 2: Operating Results and Changes in Net Position

	2024		2023	2022
Operating Revenues				
Net patient service revenue	\$ 29,404,711	\$	30,496,755	\$ 30,827,665
Nursing home resident revenue	82,125,350		88,321,771	72,779,583
Other	 2,968,867		2,355,525	 2,750,064
Total Operating Revenues	 114,498,928		121,174,051	 106,357,312
Operating Expenses				
Salaries, wages, and employee benefits	16,946,921		18,896,678	17,175,254
Purchased services and professional fees	9,353,640		9,654,701	10,216,833
Nursing home expenses	80,877,337		86,490,741	72,427,192
Depreciation and amortization	925,161		957,559	1,143,167
Other	8,291,326	_	8,392,035	 6,777,814
Total Operating Expenses	116,394,385		124,391,714	 107,740,260
Operating Loss	(1,895,457)		(3,217,663)	 (1,382,948)
Nonoperating Revenues (Expenses)				
Investment income	231,633		188,845	23,448
Interest expense	(4,283)		(16,297)	(14,191)
Provider relief funds and other CARES Act				
<ul> <li>hospital and nursing homes</li> </ul>	 		1,466,462	 3,133,653
Total Nonoperating Revenues (Expenses), Net	227,350		1,639,010	3,142,910
Capital Grants and Gifts	237,847		75,000	 453,582
Increase (Decrease) in Net Position	\$ (1,430,260)	\$	(1,503,653)	\$ 2,213,544

# **Operating Losses**

The first component of the overall change in the Medical Center's net position is its operating income or loss—generally, the difference between net patient service and other operating revenues and the expenses incurred to perform those services. The Medical Center reported an operating loss in 2024, 2023, and 2022. The Medical Center was formed and is operated primarily to serve residents of the County and the surrounding area, accepting all patients regardless of their ability to pay.

Memorial Medical Center A Component Unit of Calhoun County, Texas Management's Discussion and Analysis December 31, 2024 and 2023

(Continued)

The operating loss decreased by approximately \$1,322,000, or 41%, as compared to the operating loss in 2023. The primary components of the decreased operating loss are a decrease in the Medical Center's employee benefits of approximately \$2,068,000 in 2024 related to the Medical Center's participation in the state-wide TCDRS retirement plan.

The operating loss increased by approximately \$1,835,000, or 133%, as compared to the operating loss in 2022. The primary components of the increased operating loss are an increase in the Medical Center's employee benefits of approximately \$1,792,000 in 2023 related to the Medical Center's participation in the state-wide TCDRS retirement plan and increases in salaries and wages, purchased services, professional fees, supplies, and other expenses of approximately \$2,774,000 in 2023.

### **Nonoperating Revenues and Expenses**

Nonoperating revenues and expenses consist primarily of investment income, interest expense, and revenues related to the Provider Relief Funds and other grant programs provided under the CARES Act. Investment income and interest expense were generally consistent between 2024 and 2023. During 2024 and 2023, the Medical Center recognized revenues of \$0 and \$455,661 related to Provider Relief Funds and other CARES Act funding for the hospital operations and \$0 and \$1,011,000, respectively, related to Provider Relief Funds and other CARES Act funding for the nursing homes' operations, respectively.

#### The Medical Center's Cash Flows

During 2024, cash provided by operating activities increased by approximately \$2,111,000 over 2023, primarily due to a decrease in the amounts paid to suppliers and contractors in 2024. Cash provided by noncapital financing activities increased \$85,000 over 2023, primarily due to the Medical Center's draw of \$1,900,000 on the non-interest bearing line of credit with Calhoun County (County). The increase in cash provided by noncapital financing activities was offset by cessation of Provider Relief Funds and other CARES Act Funding in the prior year as these funds represented a significant source of cash in 2023. Cash used in capital and related financing activities increased by approximately \$866,000 over 2023 due to purchases of capital assets in 2024 and less grants received in 2024 to help offset the purchase of capital assets.

During 2023, cash used in operating activities decreased by approximately \$3,234,000 over 2022, primarily due to an increase in the amounts received from patients in 2023. Cash provided by noncapital financing activities decreased \$4,498,000 over 2022, primarily because in the previous year, the Medical Center drew \$3,000,000 on the note payable with the County; however, in 2023, the Medical Center did not draw on this note, resulting in a decrease in cash provided by noncapital financing activities. Additionally, noncapital financing activities decreased due to a decrease of \$598,000 in CARES Act Funding and Employee Retention Credits received. Cash used in capital and related financing activities decreased by approximately \$1,851,000 over 2022 due to a significant reduction in capital assets purchased in 2023 compared to 2022.

#### Capital Asset and Debt Administration

# Capital and Lease Assets

At the end of 2024 and 2023, the Medical Center had \$5,983,000 and \$6,401,000, respectively, invested in capital assets and lease assets, net of accumulated depreciation and amortization, as detailed in Note 5 to the financial statements.

Memorial Medical Center A Component Unit of Calhoun County, Texas Management's Discussion and Analysis December 31, 2024 and 2023

(Continued)

# Notes Payable and Lease Liabilities

At December 31, 2024, the Medical Center had \$4,700 in lease liabilities outstanding and \$47,000 in finance purchase agreements outstanding. During 2024, the Medical Center drew \$1,900,000 on the non-interest bearing line of credit with the County.

At December 31, 2023, the Medical Center had \$58,000 in lease liabilities outstanding and \$101,000 in finance purchase agreements outstanding. During 2023, the Medical Center paid \$900,000 on the outstanding borrowings of \$3,000,000 payable to the County.

### Contacting the Medical Center's Financial Management

This financial report is designed to provide our patients, suppliers, and creditors with a general overview of the Medical Center's finances and to show the Medical Center's accountability for the money it receives. Questions about this report and requests for additional financial information should be directed to the Medical Center's management at Memorial Medical Center, 815 N. Virginia, Port Lavaca, Texas 77979.

# Memorial Medical Center A Component Unit of Calhoun County, Texas Balance Sheets December 31, 2024 and 2023

		2024	2023		
ASSETS AND DEFERRED OUTFLOWS OF RESOURCES					
Current Assets					
Cash and cash equivalents	\$	8,539,607	\$	6,324,753	
Patient accounts receivable, net of allowance;					
2024 - \$5,208,000, 2023 - \$5,423,000		3,083,874		3,555,919	
Nursing home resident accounts receivable, net of		, ,		, ,	
allowance; 2024 – \$2,526,000, 2023 – \$2,939,000		17,005,830		14,672,862	
Estimated amounts due from third-party payors		4,133,585		4,997,846	
Supplies		1,247,358		1,528,600	
Prepaid expenses and other		2,772,030		3,284,589	
. repaire or periods and carrol	-			0,20.,000	
Total Current Assets		36,782,284		34,364,569	
Capital Assets, Net		6,027,135		6,560,736	
Capital Assets, Net		0,027,133		0,300,730	
Lease Assets, Net		7,550		52,848	
,		,			
Total Assets		42,816,969		40,978,153	
	-			<u> </u>	
Deferred Outflows of Resources Related to Pension		1,823,986		2,919,509	
		, -,		, -,	
Total Assets and Deferred Outflows of Resources	\$	44,640,955	\$	43,897,662	

# Memorial Medical Center A Component Unit of Calhoun County, Texas Balance Sheets December 31, 2024 and 2023

(Continued)

	2024	2023
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND		
NET POSITION		
Current Liabilities		
Current portion of lease liabilities	\$ 4,644	\$ 58,419
Current portion of finance purchase agreements	46,788	100,873
Notes payable	4,000,000	2,100,000
Accounts payable	1,095,938	1,193,756
Accounts payable – nursing homes	19,111,492	16,981,319
Estimated amounts due to third-party payors	497,440	-
Unearned Medicaid supplemental payments	1,576,579	-
Accrued expenses	1,867,861	2,865,013
Unearned capital grant proceeds	84,148	491,905
Total Current Liabilities	28,284,890	23,791,285
Net Pension Liability	 933,623	 3,296,165
Total Liabilities	29,218,513	 27,087,450
Deferred Inflows of Resources Related to Pension	71,407	28,917
Net Position		
Net investment in capital assets	5,983,253	6,401,444
Unrestricted	9,367,782	10,379,851
Total Net Position	 15,351,035	16,781,295
Total Liabilities, Deferred Inflows of Resources, and Net Position	\$ 44,640,955	\$ 43,897,662

# Memorial Medical Center A Component Unit of Calhoun County, Texas Statements of Revenues, Expenses and Changes in Net Position Years Ended December 31, 2024 and 2023

	2024	2023
Operating Revenues		
Net patient service revenue, net of provision for uncollectible		
accounts; 2024 – \$4,061,000, 2023 – \$6,065,000	\$ 29,404,711	\$ 30,496,755
Nursing home resident revenue, net of provision for		
uncollectible accounts; 2024 – \$1,836,000, 2023 – \$1,605,000	82,125,350	88,321,771
Other operating revenue	2,968,867	2,355,525
Total operating revenues	114,498,928	121,174,051
Operating Expenses		
Salaries and wages	14,373,298	14,255,143
Employee benefits	2,573,623	4,641,535
Purchased services and professional fees	9,353,640	9,654,701
Insurance	147,916	122,044
Supplies and other	8,143,410	8,269,991
Nursing home expenses	80,877,337	86,490,741
Depreciation and amortization	925,161	957,559
Total Operating Expenses	116,394,385	124,391,714
Operating Loss	(1,895,457)	(3,217,663)
Nonoperating Revenues (Expenses)		
Investment income	231,633	188,845
Interest expense	(4,283)	(16,297)
Provider Relief Funds and other CARES Act funding – hospital	-	455,661
Provider Relief Funds and other CARES Act funding – nursing homes		1,010,801
Total Nonoperating Revenues (Expenses), Net	227,350	1,639,010
Loss Before Capital Grants and Gifts	(1,668,107)	(1,578,653)
Capital Grants and Gifts	237,847	75,000
Decrease in Net Position	(1,430,260)	(1,503,653)
Net Position, Beginning of Year	16,781,295	18,284,948
Net Position, End of Year	\$ 15,351,035	\$ 16,781,295

# Memorial Medical Center A Component Unit of Calhoun County, Texas Statements of Cash Flows Years Ended December 31, 2024 and 2023

	2024	2023
Cash Flows from Operating Activities		 
Receipts from patients	\$ 112,607,418	\$ 120,309,138
Payments to suppliers and contractors	(93,051,609)	(104, 264, 066)
Payments to employees	(21,813,140)	(19,970,170)
Other receipts, net	 2,798,957	2,355,525
Net cash provided by (used in) operating activities	 541,626	 (1,569,573)
Cash Flows from Noncapital Financing Activities		
Provider Relief Funds and other CARES Act Funding		
<ul><li>nursing homes</li></ul>	-	1,010,801
Provider Relief Funds and other CARES Act Funding – hospital	-	455,661
Employee retention credit	-	1,248,478
Proceeds from issuance of note payable	1,900,000	-
Principal paid on notes payable	<u> </u>	 (900,000)
Net cash provided by noncapital financing activities	1,900,000	1,814,940
Cash Flows from Capital and Related Financing Activities		
Capital grants and gifts	-	566,905
Principal paid on finance purchase agreements	(54,085)	(82,599)
Interest paid on finance purchase agreements	(1,948)	(9,160)
Principal paid on leases payable	(53,775)	(46,249)
Interest paid on leases payable	(2,335)	(7,137)
Purchase of capital assets	(346,262)	(461,042)
Net cash used in capital and related financing activities	 (458,405)	(39,282)
Cash Flows from Investing Activity		
Interest on bank deposits	231,633	 188,845
Net cash provided by investing activity	231,633	188,845
Increase in Cash and Cash Equivalents	2,214,854	394,930
Cash and Cash Equivalents, Beginning of Year	 6,324,753	 5,929,823
Cash and Cash Equivalents, End of Year	\$ 8,539,607	\$ 6,324,753

See Notes to Financial Statements 12

# Memorial Medical Center A Component Unit of Calhoun County, Texas Statements of Cash Flows Years Ended December 31, 2024 and 2023

(Continued)

Personalization of Operating Loss to Not Cook Used in		2024		2023
Reconciliation of Operating Loss to Net Cash Used in Operating Activities				
Operating loss	\$	(1,895,457)	\$	(3,217,663)
Depreciation and amortization	•	925,161	*	957,559
Provision for uncollectible accounts		5,897,000		7,196,000
Changes in operating assets and liabilities:				
Patients accounts receivable, net		(7,757,923)		(5,230,496)
Estimated amounts due from and to third-party payors		1,361,701		(474,892)
Accounts payable and accrued expenses		1,035,203		(1,455,303)
Deferred outflows of resources – pensions		1,095,523		(395,460)
Deferred inflows of resources – pensions		42,490		(6,961,678)
Net pension liability (asset)		(2,362,542)		7,378,970
Other assets and liabilities		2,200,470		633,390
Net cash used in operating activities	\$	541,626	\$	(1,569,573)

# Note 1. Nature of Operations and Summary of Significant Accounting Policies

### Nature of Operations and Reporting Entity

Memorial Medical Center (Medical Center) is an acute care critical access hospital located in Port Lavaca, Texas. The Medical Center is a component unit of Calhoun County (County), and the Board of County Commissioners appoints members to the Board of Managers (Board) of the Medical Center. The Medical Center primarily earns revenues by providing inpatient, outpatient, and emergency care services to patients in the County's area and providing care to nursing home residents.

### Basis of Accounting and Presentation

The financial statements of the Medical Center have been prepared on the accrual basis of accounting using the economic resources measurement focus. Revenues, expenses, gains, losses, assets, liabilities, and deferred inflows and outflows of resources from exchange and exchange-like transactions are recognized when the exchange transaction takes place, while those from government-mandated nonexchange transactions are recognized when all applicable eligibility requirements are met. Operating revenues and expenses include exchange transactions and program-specific, government-mandated nonexchange transactions. Government-mandated nonexchange transactions that are not program specific, investment income, and interest on capital assets-related debt are included in nonoperating revenues and expenses. The Medical Center first applies restricted net position when an expense or outlay is incurred for purposes for which both restricted and unrestricted net position are available.

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, deferred inflows and outflows of resources, and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### Cash Equivalents

The Medical Center considers all liquid investments with original maturities of three months or less to be cash equivalents. At December 31, 2024, cash equivalents consisted primarily of money market accounts.

#### Risk Management

The Medical Center is exposed to various risks of loss from torts; theft of, damage to, and destruction of assets; business interruption; errors and omissions; employee injuries and illnesses; natural disasters; medical malpractice; and employee health, dental, and accident benefits. Commercial insurance coverage is purchased for claims arising from such matters. Settled claims have not exceeded this commercial coverage in any of the three preceding years.

#### Investment Income

Investment income consists of interest income earned on bank deposits.

### Patient Accounts Receivable

The Medical Center and nursing homes report patient accounts receivable for services rendered at net realizable amounts from third-party payors, patients and others. The Medical Center provides an allowance for uncollectible accounts based upon a review of outstanding receivables, historical collection information, and existing economic conditions.

### Supplies

Supply inventories are stated at the lower of cost, determined using the first-in, first-out method, or market.

#### Capital Assets

Capital assets are recorded at cost at the date of acquisition, or acquisition value at the date of donation if acquired by gift. Depreciation is computed using the straight-line method over the estimated useful life of each asset. The following estimated useful lives are being used by the Medical Center:

Land improvements25–40 yearsBuildings and leasehold improvements25–40 yearsEquipment3–20 years

#### Lease Assets

Lease assets are initially recorded at the initial measurement of the lease liability, plus lease payments made at or before the commencement of the lease term, less any lease incentives received from the lessor at or before the commencement of the lease, plus initial direct costs that are ancillary to place the asset into service. Lease assets are amortized on a straight-line basis over the shorter of the lease term or the useful life of the underlying asset.

### Capital and Lease Asset Impairment

The Medical Center evaluates capital and lease assets for impairment whenever events or circumstances indicate a significant, unexpected decline in the service utility of a capital or lease asset has occurred. If a capital or lease asset is tested for recoverability and the undiscounted estimated future cash flows expected to result from the use and eventual disposition of the asset are less than the carrying amount of the asset, the asset cost is adjusted to fair value and an impairment loss is recognized as the amount by which the carrying amount of a long-lived asset exceeds its fair value.

No asset impairment was recognized during the years ended December 31, 2024 and 2023.

#### **Deferred Outflows of Resources**

The Medical Center reports the consumption of net assets that is applicable to a future reporting period as deferred outflows of resources in a separate section of its balance sheet.

#### Compensated Absences

The Medical Center's policies permit most employees to accumulate vacation and sick leave benefits that may be realized as paid time off or, in limited circumstances, as a cash payment. A liability is accrued for compensated absences as the benefits are earned if the leave is more likely than not to be used for time off or settled in cash.

Compensated absence liabilities are computed using the regular pay and termination pay rates, as applicable, in effect at the balance sheet date plus an additional amount for salary-related payments such as social security and Medicare taxes computed using rates in effect at that date.

#### **Defined Benefit Pension Plan**

The Medical Center participates in an agent multiple-employer defined benefit pension plan (Plan) operated by the Texas County and District Retirement System (TCDRS). For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Plan and additions to/deductions from the Plan's fiduciary net position have been determined on the same basis as they are reported by the Plan. For this purpose, benefit

payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

#### **Deferred Inflows of Resources**

The Medical Center reports an acquisition of net assets that is applicable to a future reporting period as deferred inflows of resources in a separate section of its balance sheet.

#### **Net Position**

Net position of the Medical Center is classified in two components. Net investment in capital assets consists of capital and lease assets net of accumulated depreciation and amortization and reduced by the outstanding balances of borrowings and lease liabilities used to finance the purchase or construction of those assets. Unrestricted net position is the remaining net position that does not meet the definition of net investment in capital assets or restricted net position.

#### Net Patient Service Revenue

The Medical Center has agreements with third-party payors that provide for payments to the Medical Center at amounts different from its established rates. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered and includes estimated retroactive revenue adjustments and a provision for uncollectible accounts. Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered, and such estimated amounts are revised in future periods as adjustments become known.

#### **Charity Care**

The Medical Center provides care without charge or at amounts less than its established rates to patients meeting certain criteria under its charity care policy. Because the Medical Center does not pursue collection of amounts determined to qualify as charity care, these amounts are not reported as net patient service revenue.

#### Income Taxes

As an essential government function of the County, the Medical Center is generally exempt from federal and state income taxes under Section 115 of the Internal Revenue Code and a similar provision of state law. However, the Medical Center is subject to federal income tax on any unrelated business taxable income.

#### Reclassifications

Certain reclassifications have been made to the 2023 financial statements to conform to the 2024 presentation. The reclassifications had no effect on the changes in financial position.

# Note 2. Net Patient Service Revenue and Nursing Home Revenue

#### Net Patient Service Revenue

The Medical Center has agreements with third-party payors that provide for payments to the Medical Center at amounts different from its established rates.

These payment arrangements include the following:

**Medicare.** The Medical Center is certified as a critical access hospital (CAH) by Medicare. As a CAH, the Medical Center is reimbursed for substantially all inpatient and outpatient services to Medicare beneficiaries based on reasonable costs. Additionally, as a CAH, the Medical Center's licensed beds are limited to 25, and the acute care average length of stay may not exceed 96 hours. The Medical Center is reimbursed for substantially all services at tentative rates, with final settlement determined after submission of annual cost reports by the District and audits thereof by the Medicare administrative contractor.

**Medicaid.** Inpatient and outpatient services rendered to Medicaid program beneficiaries are reimbursed under a cost reimbursement methodology. The Medical Center is reimbursed for cost reimbursable services at tentative rates, with final settlement determined after submission of annual cost reports by the Medical Center and audits thereof by the Medicaid administrative contractor.

Approximately 58% and 69% of net patient service revenue is from participation in the Medicare and state-sponsored Medicaid programs for the years ended December 31, 2024 and 2023, respectively. Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation and change. As a result, it is reasonably possible that recorded estimates will change materially in the near term.

The Medical Center has also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations. The basis for payment to the Medical Center under these agreements includes prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily rates.

# Supplemental Medicaid Funding Revenue

On December 12, 2011, the United States Department of Health and Human Services (HHS) approved a Medicaid section 1115(a) demonstration entitled "Texas Health Transformation and Quality Improvement Program" (Waiver). The Waiver expanded existing Medicaid managed care programs and established two funding pools that assist providers with uncompensated care costs (UC Pool) and promote health system transformation (DSRIP Pool). The revenue from the two funding pools is recognized as earned throughout the related demonstration year.

On April 22, 2022, CMS approved an extension of the Waiver through September 30, 2030. The extension provides for the continuation of the UC Pool. The DSRIP program ended on September 30, 2021 and was not extended under the Waiver extension. CMS also approved an expansion of directed payment programs, which transitions participating hospitals away from the DSRIP program, which are discussed more fully below.

Comprehensive Hospital Increased Reimbursement Program (CHIRP) is a new directed payment program, which adds a quality component to the existing Uniform Hospital Rate Increase Program (UHRIP). Under UHRIP and CHIRP, HHSC directs managed care organizations in a service delivery area to provide a uniform percentage rate increase to all hospitals within a particular class of hospitals. The UHRIP program transitioned on August 31, 2021, and the CHIRP program began on September 1, 2021. CHIRP will require annual approval by CMS. Revenue from UHRIP and CHIRP is recognized as a component of net patient service revenue in the statements of revenues, expenses and changes in net position.

Total funding received through the Texas Medicaid supplemental funding programs (exclusive of CHIRP and UHRIP) was approximately \$2,015,000 and \$2,738,000 for the years ended December 31, 2024 and 2023, respectively, and is included as net patient service revenue in the accompanying financial statements.

### **Nursing Home Revenue**

The Medical Center has entered into a series of lease and management agreements with nursing facility operators that resulted in the Medical Center becoming the legal license holder and operator of a total of nine nursing homes.

On September 1, 2023, the Medical Center transferred the license of one nursing facility to another operator. On December 1, 2024, the Medical Center transferred the licenses of an additional five nursing facilities to another operator. The lease agreements call for annual payments approximating \$7,554,000 and \$7,994,000 as of December 31, 2024 and 2023, respectively, the payment of which will be solely made from the operations of the nursing homes.

The leases expire in August 2024 or August 2025 and are cancellable with a written notice within 60 days of the expiration date. Due to the cancellable terms of the lease agreements, the leases are not subject to accounting under Governmental Accounting Standards Board (GASB) 87, *Leases*.

Under the terms of the management agreements, the third-party managers provide all services necessary to operate the facilities, including personnel and oversight of the actual operations. These managers also provide all accounting functions for the facilities, including the billing and collection services. All patient revenue from the facilities is paid to the Medical Center and recorded as such by the Medical Center. The Medical Center transfers cash from these patient revenues to the managers so the managers can pay all facility-related costs on behalf of the Medical Center. In addition, the Medical Center utilizes the nursing home cash receipts to pay a management fee to the manager pursuant to the agreements.

The Medical Center participates in a program developed by HHSC that allows participating providers to receive additional reimbursement if they either reach a national benchmark level or they make quarterly improvements in up to four predetermined quality measures. HHSC received the CMS approval for this quality program (Quality Improvement Payment Program) that began on September 1, 2017.

At December 31, 2024 and 2023, the Medical Center recorded prepaid expenses under the program of approximately \$1,746,000 and \$2,645,000, respectively, which represents the prepaid intergovernmental transfers (IGTs) the Medical Center is required to contribute in advance of receiving any gross proceeds. As of December 31, 2024 and 2023, revenues recognized under this program (net of any IGT and facility operator payments) were approximately \$1,248,000 and \$2,842,000, respectively.

These programs are subject to ongoing review by HHSC, CMS, and the state of Texas, and the funding is subject to recoupment based on future audits. The historical funding is not necessarily representative of funding the Medical Center will receive in future years. The programs could be modified or terminated based on new legislation or regulation in future periods.

### Note 3. Deposits

Custodial credit risk is the risk that in the event of a bank failure, a government's deposits may not be returned to it. The Medical Center is included in the County's deposit policy for custodial credit risk which requires compliance with the provisions of state law.

State law requires collateralization of all deposits with federal depository insurance; bonds and other obligations of the U.S. Treasury, U.S. agencies, or instrumentalities or the State of Texas; bonds of any city, county, school district, or special road district of the State of Texas; bonds of any state; or a surety bond having an aggregate value at least equal to the amount of the deposits.

At December 31, 2024 and 2023, none of the Medical Center's bank balances of \$9,690,000 and \$7,173,000, respectively, were exposed to custodial credit risk.

# Note 4. Patient and Nursing Home Resident Accounts Receivable

The Medical Center grants credit without collateral to its patients, many of whom are area residents and are insured under third-party payor agreements. Patient accounts receivable at December 31, 2024 and 2023 consisted of:

	 2024	 2023
Medicare	\$ 2,351,414	\$ 1,611,386
Medicaid	315,981	254,756
Other third-party payors	2,589,251	2,091,470
Patients	 3,035,228	 5,021,307
	 0.004.074	 0.070.040
Lange allowers of forces allowible accounts	8,291,874	8,978,919
Less allowance for uncollectible accounts	5,208,000	 5,423,000
	\$ 3,083,874	\$ 3,555,919

Nursing home resident accounts receivable at December 31, 2024 and 2023 consisted of:

	 2024	 2023
Medicare	\$ 6,446,722	\$ 5,813,107
Medicaid	4,351,770	3,924,057
Other third-party payors	3,351,066	3,021,707
Patients	 5,381,946	4,852,983
Less allowance for uncollectible accounts	19,531,504	17,611,854 2,938,992
Less allowance for uncollectible accounts	 2,525,674	 2,930,992
	\$ 17,005,830	\$ 14,672,862

# Note 5. Capital and Lease Assets

Capital assets activity for the years ended December 31, 2024 and 2023 was:

			2024		
	Beginning				Ending
	Balance	<b>Additions</b>	Disposals	Transfers	Balance
Capital assets:					
Land	\$ 461,793	\$ -	\$ -	\$ -	\$ 461,793
Buildings and improvements	13,680,566	147,664	-	31,250	13,859,480
Equipment	11,911,210	198,598	-	-	12,109,808
Construction in progress	129,338			(31,250)	98,088
Tatal assital assita	00 400 007	0.40, 000			00 500 400
Total capital assets	26,182,907	346,262			26,529,169
Less accumulated depreciation:					
Buildings and improvements	(10,521,694)	(297,234)	-	-	(10,818,928)
Equipment	(9,100,477)	(582,629)			(9,683,106)
Total accumulated depreciation	(19,622,171)	(879,863)	_		(20,502,034)
'		(= = ; = = = )			( 2,22 ,22 ,
Capital assets, net	\$ 6,560,736	\$ (533,601)	\$ -	\$ -	\$ 6,027,135
			2023		
	Beginning				Ending
	Balance	Additions	Disposals	Transfers	Balance
Capital assets:					
Land	\$ 461,793	\$ -	\$ -	\$ -	\$ 461,793
Buildings and improvements	13,498,334	182,232	-	-	13,680,566
Equipment	11,663,650	247,560	-	-	11,911,210
Construction in progress	98,088	31,250			129,338
Total capital assets	25,721,865	461,042			26,182,907
Less accumulated depreciation:					
Buildings and improvements	(10,244,716)	(276,978)			(10,521,694)
·	,	,	-	-	, ,
Equipment	(8,465,194)	(635,283)			(9,100,477)
Total accumulated depreciation	(18,709,910)	(912,261)			(19,622,171)
Capital assets, net	\$ 7,011,955	\$ (451,219)	\$ -	\$ -	\$ 6,560,736

Lease assets activity for the years ended December 31, 2024 and 2023 was:

				20	24			
	eginning Balance	A	dditions	Disp	osals	Tran	sfers	Ending Salance
Equipment Less accumulated amortization	\$ 188,742 (135,894)	\$	(45,298)	\$	-	\$	<u>-</u>	\$ 188,742 (181,192)
Lease assets, net	\$ 52,848	\$	(45,298)	\$		\$		\$ 7,550
				20	23			
	eginning Balance	_A	dditions	Disp	osals	Tran	sfers	Ending Salance
Equipment Less accumulated amortization	\$ 188,742 (90,596)	\$	(45,298)	\$	-	\$	-	\$ 188,742 (135,894)
Lease assets, net	\$ 98,146	\$	(45,298)	\$	-	\$		\$ 52,848

# Note 6. Notes Payable

The following is a summary of notes payable transactions for the Medical Center for the years ended December 31, 2024 and 2023

	Beginning Balance	ļ	Additions	De	ductions	Ending Balance
Notes payable: Non-interest bearing note - 2024	\$ 2,100,000	\$	1,900,000	\$		\$ 4,000,000
Non-interest bearing note - 2023	\$ 3,000,000	\$	-	\$	(900,000)	\$ 2,100,000

As of December 31, 2024 and 2023, the Medical Center has a non-interest bearing line of credit payable on demand with the County in the amount of \$4,000,000. As of December 31, 2024 and 2023, \$4,000,000 and \$2,100,000, respectively, had been drawn on the line of credit.

# Note 7. Accounts Payable and Accrued Expenses

Accounts payable and accrued expenses included in current liabilities at December 31, 2024 and 2023, consisted of the following:

 2024	2023		
\$ 1,095,938	\$	1,193,756	
1,867,861		2,269,987	
-		595,026	
19,111,492		16,981,319	
\$ 22,075,291	\$	21,040,088	
	\$ 1,095,938 1,867,861 - 19,111,492	\$ 1,095,938 \$ 1,867,861 - 19,111,492	

# Note 8. Medical Malpractice Claims

The Medical Center is a unit of government covered by the *Texas Tort Claims* Act, which, by statute, limits its liability to \$100,000 per individual and \$300,000 in the aggregate. These limits coincide with the malpractice insurance coverage, which is purchased by the Medical Center under a claims-made policy on a fixed premium basis. Accounting principles generally accepted in the United States of America require a healthcare provider to accrue the expense of its share of malpractice claims costs, if any, for any reported and unreported incidents of potential improper professional service occurring during the year by estimating the probable ultimate costs of the incidents. Based upon the Medical Center's claims experience, no such accrual has been made. It is reasonably possible that this estimate could change materially in the near term.

# Note 9. Long-Term Obligations

The following is a summary of long-term obligation transactions for the Medical Center for the years ended December 31, 2024 and 2023.

						2024				
	Ве	ginning						Ending	C	urrent
	E	Balance	Addi	tions	De	ductions	E	Balance	F	Portion
Other long-term liabilities				<u>.</u>		_				
Finance purchase agreements	\$	100,873	\$	-	\$	(54,085)	\$	46,788	\$	46,788
Lease liabilities		58,419				(53,775)		4,644		4,644
Total long-term obligations	\$	159,292	\$		\$	(107,860)	\$	51,432	\$	51,432
						2023				_
	В	ginning						Ending	C	urrent
	E	Balance	Addi	tions	De	ductions		Balance	F	Portion
Other long-term liabilities										
Finance purchase agreements	\$	183,472	\$	-	\$	(82,599)	\$	100,873	\$	100,873
Lease liabilities		104,668		-		(46,249)		58,419		58,419
Total long-term obligations	\$	288,140	\$	_	\$	(128,848)	\$	159,292	\$	159,292

# Finance Purchase Agreements

The Medical Center is obligated under finance purchase agreements for equipment that are accounted for as capital assets funded through financing. The following is a schedule, by year, of future minimum payments under the financed purchase agreements leases, including interest at rates ranging from 2.6% to 4.7%, together with the present value of the future minimum payments as of December 31, 2024:

Year Ending December 31,	Total tobe Paid			rincipal	ln	iterest
2025	\$	49,127	\$	46,788	\$	2,339
	\$	49,127	\$	46,788	\$	2,339

#### Note 10. Lease Liabilities

The Medical Center leases equipment, the terms or which expires in 2025.

The following is a schedule by year of payments under the leases as of December 31, 2024:

Year Ending December 31,	Total to be Paid			rincipal	Int	erest
2025	\$	4,724	\$	4,644	\$	80
	\$	4,724	\$	4,644	\$	80

# Note 11. Charity Care

The costs of charity care provided under the Medical Center's charity care policy were approximately \$3,193,000 and \$1,957,000 for December 31, 2024 and 2023, respectively. In addition, the costs related to the provision for doubtful accounts were approximately \$1,654,000 and \$2,465,000 for 2024 and 2023, respectively. The costs of charity care and the provision for doubtful accounts are estimated by applying the ratio of cost to gross charges to the gross uncompensated charges.

### Note 12. Pension Plan

#### Plan Description

The Medical Center provides retirement, disability, and death benefits for all of its full-time employees through a nontraditional defined benefit pension plan (plan) in the state-wide TCDRS. The Board of Trustees of TCDRS is responsible for the administration of the state-wide agent, multiple-employer public employee retirement system consisting of over 600 nontraditional defined benefit pension plans. TCDRS, in the aggregate, issues an annual comprehensive financial report (ACFR) on a calendar year basis. The ACFR is available upon written request from the TCDRS Board of Trustees at P.O. Box 2034, Austin, Texas 78768-2034 or at tcdrs.org.

#### Benefits Provided

The plan provisions are adopted by the governing body of the employer, within the options available in the Texas state statutes governing TCDRS (TCDRS Act). Members can retire at ages 60 and above with eight or more years of service, with 30 years of service regardless of age, or when the sum of their age and years of service equals 75 or more. Members are vested after eight years of service but must leave their accumulated contributions in the plan to receive any employer-financed benefit. Members who withdraw their personal contributions in a lump sum are not entitled to any amounts contributed by their employer.

Benefit amounts are determined by the sum of the employee's contributions to the plan, with interest and employer-financed monetary credits. The level of these monetary credits is adopted by the governing body of the Medical Center within the actuarial constraints imposed by the TCDRS Act so that the resulting benefits can be expected to be adequately financed by the Medical Center's commitment to contribute. At retirement, death, or disability, the benefit is calculated by converting the sum of the employee's accumulated contributions and the

employer-financed monetary credits to a monthly annuity using annuity purchase rates prescribed by the TCDRS Act.

The employees covered by the plan at the December 31, 2023 and 2022 measurement date are as follows:

	2023	2022
Inactive employees or beneficiaries currently receiving benefits	134	128
Inactive employees entitled to but not yet receiving benefits	513	479
Active employees	256	283
	903	890

#### **Contributions**

The Medical Center has elected the annually determined contribution rate plan provisions of the TCDRS Act. The plan is funded by monthly contributions from both employee members and the employer based on the covered payroll of employee members. Under the TCDRS Act, the contribution rate of the Medical Center is actuarially determined annually. It was 7.0% of annual pay, or \$1,448,103 and 7.0% of annual pay, or \$1,429,394, for calendar years December 31, 2024 and 2023, respectively. The contribution rate payable by the employee members is 7.0% of annual pay, as adopted by the governing body of the Medical Center. The employee contribution rate and the employer contribution rate may be changed by the governing body of the Medical Center within the options available in the TCDRS Act.

#### Net Pension Liability (Asset)

The Medical Center's net pension liability (asset) as of December 31, 2024 and 2023 was measured as of December 31, 2023 and 2022, respectively, and the total pension liability used to calculate the net pension liability (asset) was determined by an actuarial valuation as of that date.

The total pension liability (asset) in the December 31, 2023 and 2022 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement.

	2023	2022
Inflation	2.50%	2.50%
Salary increases	4.70%	4.70%
Ad hoc cost of living adjustments	N/A	N/A
Investment rate of return, net	7.50%	7.50%

The December 31, 2023 actuarial valuation mortality rate for depositing members were based on 135% of Pub-2010 General Employees Amount-Weighted Mortality Table for males and 120% Pub-2010 General Employees Amount-Weighted Mortality Table for females, both projected with 100% of the MP-2021 Ultimate scale after 2010. Mortality rates for service retirees, beneficiaries and non-depositing members were based on 135% of Pub-2010 General Healthy Retirees Amount-Weighted Mortality Table for males and 120% Pub-2010 General Healthy Retirees Amount-Weighted Mortality Table for females, both projected with 100% of the MP-2021 Ultimate scale after 2010. Mortality rates for disabled retirees were based 160% of Pub-2010 General Disabled Retirees Amount-

Weighted Mortality Table for males and 125% Pub-2010 General Disabled Retirees Amount-Weighted Mortality Table for females, both projected with 100% of the MP-2021 Ultimate scale after 2010.

The December 31, 2022 actuarial valuation mortality rate for depositing members were based on 135% of Pub-2010 General Employees Amount-Weighted Mortality Table for males and 120% Pub-2010 General Employees Amount-Weighted Mortality Table for females, both projected with 100% of the MP-2022 Ultimate scale after 2010. Mortality rates for service retirees, beneficiaries and non-depositing members were based on 135% of Pub-2010 General Healthy Retirees Amount-Weighted Mortality Table for males and 120% Pub-2010 General Healthy Retirees Amount-Weighted Mortality Table for females, both projected with 100% of the MP-2022 Ultimate scale after 2010. Mortality rates for disabled retirees were based 160% of Pub-2010 General Disabled Retirees Amount-Weighted Mortality Table for males and 125% Pub-2010 General Disabled Retirees Amount-Weighted Mortality Table for females, both projected with 100% of the MP-2022 Ultimate scale after 2010.

The actuarial assumptions used in the December 31, 2023 and 2022 valuations were based on the results of an actuarial experience study for the period January 1, 2018 through December 31, 2021.

The long-term expected rate of return on pension plan investments was based primarily on historical returns on plan assets, adjusted for changes in target portfolio allocations and recent changes in long-term interest rates based on publicly available information. The target allocation and best estimates of rates of return for each major asset class are summarized in the following table:

	20	2024					
Asset Class	Target Allocation	Geometric Real Rate of Return (Expected Minus Inflation)					
Equities							
U.S. Equities	11.5%	4.75%					
International Equities - Developed	5.0%	4.75%					
International Equities - Emerging	6.0%	4.75%					
Global Equities	2.5%	4.75%					
Hedge Funds	6.0%	3.25%					
High-Yield Investments							
Strategic Credit	9.0%	3.65%					
Distressed Debt	4.0%	6.90%					
Direct Lending	16.0%	7.25%					
Private Equity	25.0%	7.75%					
Real Assets							
REITs	2.0%	4.10%					
Private Real Estate Partnerships	6.0%	5.70%					
Master Limited Partnerships	2.0%	5.20%					
Cash Equivalents	2.0%	0.60%					
Investment-Grade Bonds	3.0%	2.35%					
Total	100.0%						

#### **Discount Rate**

The discount rate used to measure the total pension asset was 7.6% at December 31, 2023 and 2022. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at

the current contribution rate and that Medical Center contributions will be made at rates equal to the difference between actuarially determined contribution rates and the employee rate. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Changes in the total pension liability, plan fiduciary net position, and the net pension liability (asset) for the years ended December 31, 2024 and 2023, were as follows.

		2024	
	 Total Pension Liability (a)	Plan Fiduciary et Position (b)	Net Pension bility (Asset) (a) - (b)
Balances at December 31, 2022	\$ 59,975,019	\$ 56,678,854	\$ 3,296,165
Changes for the year			
Service cost	1,789,814	-	1,789,814
Interest on total pension liability	4,605,802	-	4,605,802
Effect of economic/demographic	-		
gains or losses	(107,111)	-	(107,111)
Refund of contributions	(185, 132)	(185, 132)	-
Benefit payments	(2,182,575)	(2,182,575)	-
Administrative expenses		(32,877)	32,877
Member contributions	-	980,377	(980,377)
Net investment income	_	6,229,667	(6,229,667)
Employer contributions	_	1,448,103	(1,448,103)
Other changes	 <u>-</u>	 25,777	 (25,777)
Net changes	 3,920,798	6,283,340	 (2,362,542)
Balances at December 31, 2023	\$ 63,895,817	\$ 62,962,194	\$ 933,623

			2023			
	 Total Pension Liability (a)		Plan Fiduciary et Position (b)	Net Pension Liability (Asset) (a) - (b)		
Balances at December 31, 2021	\$ 56,128,564	\$	60,211,369	\$	(4,082,805)	
Changes for the year						
Service cost	1,492,870		-		1,492,870	
Interest on total pension liability	4,290,351		-		4,290,351	
Effect of economic/demographic						
gains or losses	445,763		-		445,763	
Refund of contributions	(235,992)		(235,992)		-	
Benefit payments	(2,146,537)		(2,146,537)		-	
Administrative expenses	-		(33,215)		33,215	
Member contributions	-		934,247		(934,247)	
Net investment loss	-		(3,528,071)		3,528,071	
Employer contributions	-		1,429,394		(1,429,394)	
Other changes	 		47,659		(47,659)	
Net changes	 3,846,455		(3,532,515)		7,378,970	
Balances at December 31, 2022	\$ 59,975,019	\$	56,678,854	\$	3,296,165	

The net pension liability (asset) has been calculated using a discount rate of 7.6%. The following table presents the net pension (asset) liability of the Medical Center using a discount rate 1% higher and 1% lower than the current rate:

			(	Current		
	1% Decrease 6.6%			Discount ate 7.6%	1% Increase 8.6%	
Medical Center's net pension (asset) liability	\$	10,586,057	\$	933,623	\$	(7.002,600)

# Pension Expense, Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the years ended December 31, 2024 and 2023, the Medical Center recognized pension expense of \$177,810 and \$1,505,522, respectively. At December 31, 2024 and 2023, the Medical Center reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	2024				
	In	eferred flows of sources	0	Deferred utflows of esources	
Differences between expected and actual experience Changes in assumptions Net difference between projected and actual	\$	- 71,407	\$	148,587 -	
earnings on plan investments Contributions subsequent to the measurement date		- -		272,280 1,403,119	
	\$	71,407	\$	1,823,986	
		20	23		
	In	eferred flows of sources	0	Deferred utflows of esources	
Differences between expected and actual experience Changes in assumptions Net difference between projected and actual	\$	- 28,917	\$	327,478 -	
earnings on plan investments  Contributions subsequent to the measurement date		<u>-</u>		1,143,148 1,448,883	

At December 31, 2024 and 2023, the Medical Center reported \$1,403,119 and \$1,448,883, respectively, as deferred outflows of resources related to pensions resulting from Medical Center contributions subsequent to the measurement date that will be recognized as a decrease of the net pension liability at December 31, 2024 and 2023. Other amounts reported as deferred outflows of resources and deferred inflows of resources at December 31, 2024, related to pensions, will be recognized in pension expense as follows:

2025 2026 2027 2028	\$	(233,032) 1,236,780 (384,016)
	\$	619,732

# Note 13. Related-Party Transactions

The Medical Center from time to time conducts business transactions with the individuals or companies that members of the Board have a direct or indirect relationship. Specifically, a physician performing medical services for the Medical Center also served on the Board during 2024 and 2023.

# Note 14. Contingencies

In the normal course of business, the Medical Center is, from time to time, subject to allegations that may or do result in litigation. Some of these allegations are in areas not covered by the Medical Center's commercial insurance, for example, allegations regarding employment practices or performance of contracts. The Medical Center evaluates such allegations by conducting investigations to determine the validity of each potential claim. Based upon the advice of legal counsel, management records an estimate of the amount of ultimate expected loss, if any, for each. Events could occur that would cause the estimate of ultimate loss to differ materially in the near term.

# Note 15. COVID-19 Pandemic and CARES Act Funding

On March 11, 2020, the World Health Organization designated the SARS-CoV-2 virus and the incidence of COVID-19 (COVID-19) as a global pandemic. Patient volumes and the related revenues were significantly affected by COVID-19 as various policies were implemented by federal, state, and local governments in response to the pandemic that led many people to remain at home and forced the closure of or limitations on certain businesses, as well as suspended elective procedures by health care facilities.

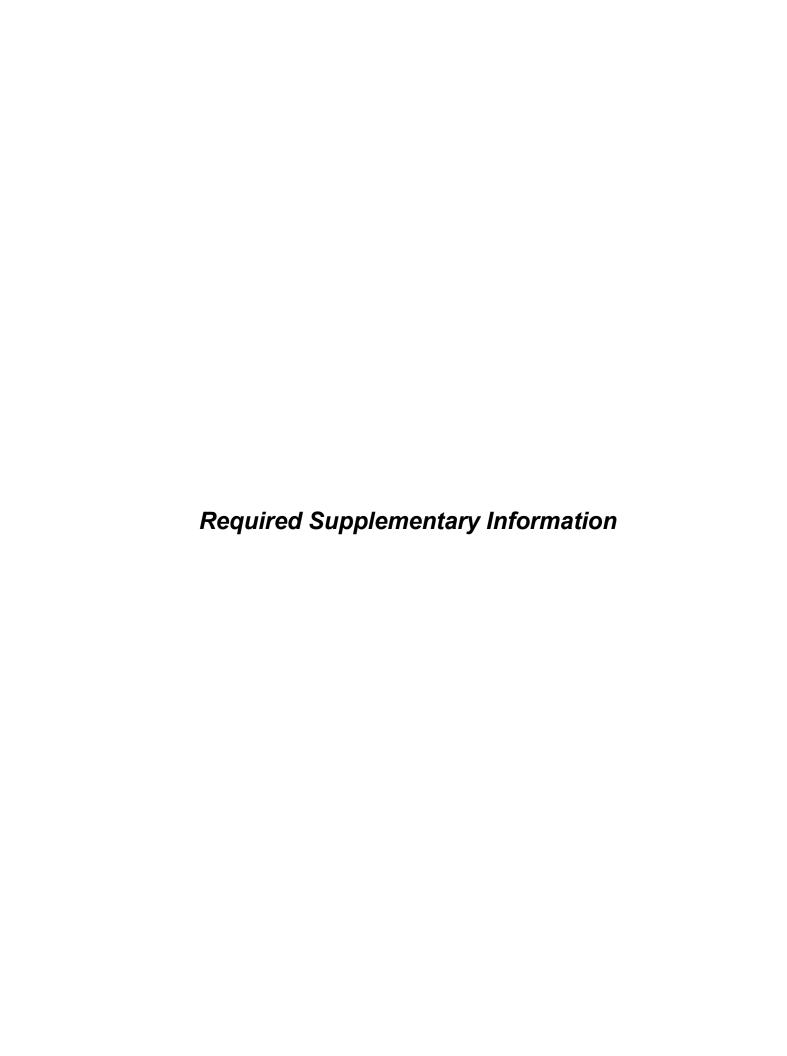
#### **Provider Relief Fund**

During the years ended December 31, 2024 and 2023, the Medical Center received approximately \$0 and \$456,000, respectively, of distributions from the CARES Act Provider Relief Fund and other CARES Act grants. The distributions from the Provider Relief Fund are not subject to repayment, provided the Medical Center is able to attest to and comply with the terms and conditions of the funding, including demonstrating that the distributions received have been used for qualifying expenses or lost revenue attributable to COVID-19, as defined by HHS.

The Medical Center is accounting for such payments as conditional contributions. Payments are recognized as nonoperating revenue once the applicable terms and conditions required to retain the funds have been met. Based on an analysis of the compliance and reporting requirements of the Provider Relief Fund and the effect of the pandemic on the Medical Center's operating revenues and expenses through December 31, 2024 and 2023, the Medical Center recognized the following amounts related to the Provider Relief Fund and other CARES Act grants:

	202	24	2023
Provider relief funds and other CARES Act funding received			
Amount related to nursing home and hospital operations	\$	-	\$ 1,466,462
Nonoperating revenue recognized:  Provider relief funds and other CARES Act funding— hospitals  Provider relief funds–nursing homes	\$	- -	\$ 455,661 1,010,801
Operating expenses			
Component of nursing home expenses		-	1,010,801

The Medical Center will continue to monitor compliance with the terms and conditions of the Provider Relief Fund and the effect of the pandemic on the Medical Center's revenues and expenses. The terms and conditions governing the Provider Relief Funds are complex and subject to interpretation and change. If the Medical Center is unable to attest to or comply with current or future terms and conditions, the Medical Center's ability to retain some or all of the distributions received may be affected. Additionally, the amounts recorded in the financial statements compared to the Medical Center's Provider Relief Fund reporting could differ. Provider Relief Fund payments are subject to government oversight, including potential audits.



# Memorial Medical Center A Component Unit of Calhoun County, Texas Schedule of Changes in the Medical Center's Net Pension Liability and Related Ratios December 31, 2024

	2023	2022	2021	2020	2019		2018		2017	2016		2015		2014
Total Pension Liability Service cost Interest on total pension liability Effect of plan changes Effect of assumption changes or inputs Effect of economic and demographic (gains) losses Benefit payments, including refunds of employee contributions	\$ 1,789,814 4,605,802 - (107,111) (2,367,707)	\$ 1,492,870 4,290,351 - - 445,763 (2,382,529)	\$ 1,524,907 4,047,220 - (86,753) 90,911 (2,309,134)	\$ 1,414,873 3,824,454 - 3,206,562 (271,817) (2,183,978)	\$ 1,355,217 3,595,273 - (79,470) (2,021,786)	s	1,201,855 3,370,152 - - 31,811 (1,935,693)	s	1,309,712 3,133,594 - 434,538 (85,948) (1,598,016)	\$ 1,364,536 2,890,913 - (362,120) (1,480,285)	s	1,172,884 2,690,911 (276,726) 512,424 (205,707) (1,328,724)	s	1,060,724 2,483,007 - 94,066 (1,157,854)
Net Change in Total Pension Liability Total Pension Liability – Beginning	3,920,798 59,975,019	3,846,455 56,128,564	3,267,151 52,861,413	5,990,094 46,871,319	2,849,234 44,022,085		2,668,125 41,353,960		3,193,880 38,160,080	2,413,044 35,747,036		2,565,062 33,181,974		2,479,943 30,702,031
Total Pension Liability - Ending (a)	\$ 63,895,817	\$ 59,975,019	\$ 56,128,564	\$ 52,861,413	\$ 46,871,319	\$	44,022,085	\$	41,353,960	\$ 38,160,080	\$	35,747,036	\$	33,181,974
Plan Fiduciary Net Position Contributions – employer Contributions – employee Net investment income (loss) Benefit payments, including refunds of employee contributions Administrative expense Other	\$ 1,448,103 980,377 6,229,667 (2,367,707) (32,877) 25,777	\$ 1,429,394 934,247 (3,528,071) (2,382,529) (33,215) 47,659	\$ 1,048,306 813,244 10,887,623 (2,309,134) (32,575) 2,650	\$ 1,050,026 800,723 4,698,269 (2,183,978) (36,440) (12,927)	\$ 1,005,687 794,101 6,452,581 (2,021,786) (34,662) (1,276)	s	853,588 712,748 (757,827) (1,935,693) (31,559) (7,042)	\$	793,282 690,434 5,169,706 (1,598,016) (26,905) (1,784)	\$ 803,931 715,252 2,433,062 (1,480,285) (26,488) 40,524	\$	783,080 683,488 (138,800) (1,328,724) (23,738) (77,927)	s	708,827 620,401 2,098,712 (1,157,854) (24,573) 46,496
Net Change in Plan Fiduciary Net Position Plan Fiduciary Net Position – Beginning	 6,283,340 56,678,854	 (3,532,515) 60,211,369	 10,410,114 49,801,255	 4,315,673 45,485,582	6,194,645 39,290,937		(1,165,785) 40,456,722		5,026,717 35,430,005	 2,485,996 32,944,009		(102,621) 33,046,630		2,292,009 30,754,621
Plan Fiduciary Net Position – Ending (b)	\$ 62,962,194	\$ 56,678,854	\$ 60,211,369	\$ 49,801,255	\$ 45,485,582	\$	39,290,937	\$	40,456,722	\$ 35,430,005	\$	32,944,009	\$	33,046,630
Medical Center's Net Pension Liability (Asset) - Ending (a)-(b)	\$ 933,623	\$ 3,296,165	\$ (4,082,805)	\$ 3,060,158	\$ 1,385,737	\$	4,731,148	\$	897,238	\$ 2,730,075	\$	2,803,027	\$	135,344
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	98.54%	94.50%	107.27%	94.21%	97.04%		89.25%		97.83%	92.85%		92.16%		99.59%
Covered-Employee Payroll	\$ 14,005,387	\$ 13,346,382	\$ 11,617,767	\$ 11,438,495	\$ 11,344,298	\$	10,182,115	\$	9,863,336	\$ 10,217,883	\$	9,764,116	\$	8,623,215
Medical Center's Net Pension Liability as a Percentage of Covered-Employee Payroll	6.67%	24.70%	-35.14%	26.75%	12.22%		46.47%		9.10%	26.72%		28.71%		1.57%

Notes to Schedule:

Changes of assumptions: In the 2021 actuarial valuation for mortality rates used for depositing members, service retirees, beneficiaries, non-depositing members, and disabled retirees, the RP-2021 tables were projected to 2010 and later with 100% of the MP-2021 Ultimate Scale.

Changes of assumptions: In the 2019 actuarial valuation for mortality rates used for depositing members, service retirees, beneficiaries, non-depositing members, and disabled retirees, the RP-2000 tables were projected to 2014 and later with 110% of the MP-2014 Ultimate Scale.

Changes in assumptions: In the 2017 actuarial valuation for mortality rates used for depositing members, service retirees, beneficiaries, non-depositing members, and disabled retirees, varying percentages of the RP-2014 tables were after 2014 projected with 110% of the MP-2014 Ultimate Scale.

This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, governments should present information for those years for which information is available.

# **Memorial Medical Center** A Component Unit of Calhoun County, Texas **Schedule of Changes in the Medical Center's Contributions December 31, 2024**

	 2024	2023	 2022	2021	 2020
Actuarially determined contribution	\$ 1,448,103	\$ 1,429,394	\$ 1,448,883	\$ 1,000,390	\$ 1,054,999
Contributions in relation to the actuarially determined contribution	 1,448,103	 1,429,394	 1,448,883	 1,000,390	 1,054,999
Contribution deficiency (excess)	\$ 	\$ -	\$ -	\$ -	\$ 
Covered-employee payroll (1)	\$ 14,005,387	\$ 13,346,382	\$ 11,617,767	\$ 11,103,108	\$ 11,431,376
Contributions as a percentage of covered-employee payroll	10.3%	10.7%	12.5%	9.0%	9.2%

#### Notes to Schedule:

(1) Payroll is calculated based on contributions as reported to TCDRS.

Valuation date:					
Actuarially determined contribution rates are calculated as of Dec	ember 31, two years prior to the end	of the fiscal year in which the contri	butions are reported.		
	2024	2023	2022	2021	2020
Methods and assumptions used to determine contribution rates: Actuarial cost method	Entry age normal cost for all years.	Entry age normal cost for all years.	Entry age normal cost for all years.		
Amortization method	Level percentage of payroll, closed for all years.	Level percentage of payroll, closed for all years.	Level percentage of payroll, closed for all years.		
Remaining amortization period	17.1 years	18.1 years	19.0 years	20.0 years	13.3 years
Asset valuation method	5-year smoothed				
Inflation	2.50%	2.50%	2.50%	2.50%	2.75%
Salary increases	4.70%	4.70%	4.70%	4.60%	4.90%
Investment rate of return, net	7.50%	7.50%	7.50%	7.50%	8.00%
Retirement age	Employees who are eligible for retire	e Employees who are eligible for retir	ement are assumed to commence red	ceiving benefit payments based on a	ge for all years.
Mortality	For depositing members, 90% of the RP-2014 Active Employee Mortality Table for males and 90% of the RP-2014 Active Employee Mortality Table for females, projected with	For depositing members, 90% of the RP-2014 Active Employee Mortality Table for males and 90% of the RP-2014 Active Employee Mortality Table for females, projected with	For depositing members, 90% of the RP-2014 Active Employee Mortality Table for males and 90% of the RP-2014 Active Employee Mortality Table for females, projected with	For depositing members, 90% of the RP-2014 Active Employee Mortality Table for males and 90% of the RP-2014 Active Employee Mortality Table for females, projected with	For depositing members, 90% of the RP-2014 Active Employee Mortality Table for males and 90% of the RP-2014 Active Employee Mortality Table for females, projected with

110% of the MP-2014 Ultimate Scale after 2014. For service retirees, beneficiaries, and nondepositing members, 130% of the RP-2014 Healthy Annuitant Mortality Table for males and 110% of the RP-2014 Health Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014. For disabled retirees, 130% of the RP-2014 Disabled Annuitant Mortality Table for males and 115% of the RP-2014 Disabled Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014.

110% of the MP-2014 Ultimate Scale after 2014. For service retirees, beneficiaries, and nondepositing members, 130% of the RP-2014 Healthy Annuitant Mortality Table for males and 110% of the RP-2014 Health Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014. For disabled retirees, 130% of the RP-2014 Disabled Annuitant Mortality Table for males and 115% of the RP-2014 Disabled Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014.

110% of the MP-2014 Ultimate Scale after 2014. For service retirees, beneficiaries and nondepositing members, 130% of the RP-2014 Healthy Annuitant Mortality Table for males and 110% of the RP-2014 Health Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014. For disabled retirees, 130% of the RP-2014 Disabled Annuitant Mortality Table for males and 115% of the RP-2014 Disabled Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014.

110% of the MP-2014 Ultimate Scale after 2014. For service retirees, beneficiaries, and nondepositing members, 130% of the RP-2014 Healthy Annuitant Mortality Table for males and 110% of the RP-2014 Health Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014. For disabled retirees, 130% of the RP-2014 Disabled Annuitant Mortality Table for males and 115% of the RP-2014 Disabled Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014

110% of the MP-2014 Ultimate Scale after 2014. For service retirees, beneficiaries, and nondepositing members, 130% of the RP-2014 Healthy Annuitant Mortality Table for males and 110% of the RP-2014 Health Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014. For disabled retirees, 130% of the RP-2014 Disabled Annuitant Mortality Table for males and 115% of the RP-2014 Disabled Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014.

# Memorial Medical Center A Component Unit of Calhoun County, Texas Schedule of Changes in the Medical Center's Contributions December 31, 2024

(Continued)

2019	 2018		2017		2016		2015	2014		
\$ 853,588	\$ 853,588	\$ 793,282		\$ 793,282 \$ 803,931		\$ 783,080		\$	708,827	
853,588	 853,588		793,282		803,931		783,080		708,827	
\$ -	\$ <u>-</u>	\$	<u>-</u>	\$	<u>-</u>	\$	-	\$	<u>-</u>	
\$ 10,182,115	\$ 10,182,115	\$	9,863,336	\$	10,217,883	\$	9,764,116	\$	8,623,215	
8.4%	8.4%		8.0%		7.9%		8.0%		8.2%	

2019	2018	2017	2016	2015	2014

14.4 years	
5-year smoothed	
2.75%	
4.90%	
8.00%	

14.4 years 5-year smoothed 2.75% 4.90% 8.00% 14.5 years 5-year smoothed 2.75% 4.85% 8.00% 14.9 years 5-year smoothed 3.00% 4.90% 8.00%

15.6 years 5-year smoothed 3.00% 4.90% 8.00%

14.5 years 5-year smoothed 3.00% 4.90% 8.00%

For depositing members, 90% of the RP-2014 Active Employee Mortality Table for males and 90% of the RP-2014 Active Employee Mortality Table for females, projected with 110% of the MP-2014 Ultimate Scale after 2014. For service retirees, beneficiaries, and nondepositing members, 130% of the RP-2014 Healthy Annuitant Mortality Table for males and 110% of the RP-2014 Health Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014. For disabled retirees, 130% of the RP-2014 Disabled Annuitant Mortality Table for males and 115% of the RP-2014 Disabled Annuitant Mortality Table for females, both projected with 110% of the MP-

2014 Ultimate scale after 2014.

For depositing members, 90% of the RP-2014 Active Employee Mortality Table for males and 90% of the RP-2014 Active Employee Mortality Table for females, projected with 110% of the MP-2014 Ultimate Scale after 2014. For service retirees, beneficiaries, and nondepositing members, 130% of the RP-2014 Healthy Annuitant Mortality Table for males and 110% of the RP-2014 Health Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014. For disabled retirees, 130% of the RP-2014 Disabled Annuitant Mortality Table for males and 115% of the RP-2014 Disabled Annuitant Mortality Table for females, both projected with 110% of the MP-2014 Ultimate scale after 2014.

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For depositing members, the RP-2000 Active Employee Mortality Table for males with a twovear set-forw ard and the RP-2000 Active Employee Mortality Table for females with a fouryear setback, both projected to 2014 with scale AA and then projected with 110% of the MP-2014 Ultimate scale thereafter. For service retirees. beneficiaries, and nondepositing members, the RP-2000 Combined Mortality Table projected to 2014 with scale AA and then projected with 110% of the MP-2014 Ultimate scale thereafter, with a oneyear set-forw ard for males and no age adjustment for females. For disabled retirees, the RP-2000 Disabled Mortality Table projected to 2014 with scale AA and then projected with 110% of the MP-2014 Ultimate scale thereafter, with no age adjustment for males and a twoyear set-forw ard for females.

For depositing members, the RP-2000 Active Employee Mortality Table for males with a twovear set-forward and the RP-2000 Active Employee Mortality Table for females with a fouryear setback, both projected to 2014 with scale AA and then projected with 110% of the MP-2014 Ultimate scale thereafter. For service retirees. beneficiaries, and nondepositing members, the RP-2000 Combined Mortality Table projected to 2014 with scale AA and then projected with 110% of the MP-2014 Ultimate scale thereafter, with a oneyear set-forw ard for males and no age adjustment for females. For disabled retirees, the RP-2000 Disabled Mortality Table projected to 2014 with scale AA and then projected with 110% of the MP-2014 Ultimate scale thereafter, with no age adjustment for males and a two-

year set-forward for females

For depositing members, the RP-2000 Active Employee Mortality Table for males with a threevear set-forward and the RP-2000 Active Employee Mortality Table for females with a twoyear setback, both with the projection scale AA. For service retirees, beneficiaries, and non-depositing members. the RP-2000 Combined Mortality Table with the projection scale AA, a one-year set-forward for males and no age adjustment for females. For disabled retirees, the RP-2000 Disabled Mortality Tables for males with no age adjustment and RP-2000 Disabled Mortality Table for females with a two-year setforw ard, both with the projection scale AA.